

THE IMPACT OF TAX INCENTIVE INSTRUMENTS ON FOREIGN DIRECT
INVESTMENT

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Abstract

This article analyzes the impact of tax incentive instruments on foreign direct investment (FDI) in Uzbekistan within the framework of the 2026 Tax Code. The research examines how fiscal tools such as tax exemptions, reduced rates, and special economic regimes influence investor behavior and investment inflows. Based on legal analysis and statistical data, the findings indicate that tax incentives have contributed significantly to the growth of foreign direct investment, particularly when combined with broader economic reforms and institutional improvements. At the same time, the study highlights the importance of transparency, targeting, and fiscal sustainability in the design of tax incentives.

Keywords

foreign direct investment, tax incentives, Uzbekistan, tax policy, investment climate, economic reforms.

Annotatsiya

Ushbu maqolada O‘zbekiston Respublikasining 2026-yilgi Soliq kodeksi doirasida soliq rag‘batlantirish instrumentlarining to‘g‘ridan-to‘g‘ri xorijiy investitsiyalarga ta‘siri tahlil qilinadi. Tadqiqotda soliq imtiyozlari, pasaytirilgan stavkalar va maxsus iqtisodiy rejimlar kabi fiskal vositalarning investorlar xulq-atvori va investitsiya oqimlariga ta‘siri o‘rganilgan. Huquqiy tahlil va statistik ma‘lumotlarga asoslangan holda, soliq rag‘batlari to‘g‘ridan-to‘g‘ri xorijiy investitsiyalar o‘shiga sezilarli darajada hissa qo‘shgani aniqlangan. Shu bilan birga, ularning samaradorligi shaffoflik, maqsadlilik va fiskal barqarorlik bilan chambarchas bog‘liqligi ta‘kidlanadi.

Kalit so‘zlar

to‘g‘ridan-to‘g‘ri xorijiy investitsiyalar, soliq rag‘batlari, O‘zbekiston, soliq siyosati, investitsiya muhiti, iqtisodiy islohotlar.

Аннотация

В данной статье исследуется влияние инструментов налогового стимулирования на приток прямых иностранных инвестиций в Узбекистане в рамках Налогового кодекса 2026 года. Рассматривается воздействие таких фискальных механизмов, как налоговые льготы, сниженные ставки и специальные экономические режимы, на поведение инвесторов и динамику инвестиционных потоков. На основе правового анализа и статистических данных установлено, что налоговые стимулы способствовали значительному росту прямых иностранных инвестиций, особенно в сочетании с институциональными и экономическими реформами. Одновременно подчеркивается важность прозрачности, целевой направленности и фискальной устойчивости при разработке налоговой политики.

Ключевые слова

прямые иностранные инвестиции, налоговые стимулы, Узбекистан, налоговая политика, инвестиционный климат, экономические реформы.

INTRODUCTION

Foreign direct investment (FDI) has become one of the most decisive drivers of economic modernization and long-term growth in the context of an increasingly interconnected global economy. For developing and transition countries, FDI serves not only as a source of capital accumulation but also as a mechanism for technology transfer, managerial innovation, and integration into global value chains. In this regard, the competition among countries to attract foreign investment has intensified, leading governments to adopt various policy instruments aimed at improving their investment climate. Among these instruments, tax incentives occupy a particularly prominent position due to their direct impact on the cost structure and expected profitability of investment projects.

Uzbekistan, as a transition economy undergoing deep structural transformation, has placed significant emphasis on attracting foreign capital as part of its national development strategy. Since the initiation of comprehensive economic reforms in 2017, the country has made notable progress in liberalizing its markets, strengthening institutional frameworks, and enhancing its international economic integration. A central component of these reforms has been the modernization of the tax system, culminating in the implementation of an updated Tax Code effective in 2026. This new framework reflects a shift toward greater transparency, predictability, and alignment with international best practices in taxation and investment policy.

Tax incentives in Uzbekistan are designed to stimulate investment activity by reducing the fiscal burden on investors and improving the overall return on capital. These incentives take multiple forms, including tax holidays, exemptions from specific taxes, reduced tax rates, and special fiscal regimes for priority sectors and designated economic zones. In particular, the government has increasingly focused on sector-specific incentives aimed at promoting industrial development, export diversification, and technological advancement. Such measures are intended not only to attract foreign investors but also to guide investment flows toward strategically important areas of the economy.

Despite the widespread use of tax incentives, their effectiveness in attracting FDI remains a subject of considerable debate in both academic literature and policy circles. On the one hand, neoclassical economic theory suggests that lower taxes increase after-tax returns and thereby encourage investment. On the other hand, empirical studies often indicate that non-fiscal factors—such as political stability, regulatory quality, infrastructure development, and market size—play a more critical role in shaping investment decisions. This divergence highlights the need for a nuanced and context-specific analysis of how tax incentives function within a broader institutional and economic environment.

In the case of Uzbekistan, the evolving tax policy framework provides a unique opportunity to examine the relationship between fiscal incentives and investment inflows. The introduction of standardized and codified tax benefits under the 2026 Tax Code represents a departure from earlier practices characterized by discretionary and case-by-case incentives. This transition is expected to enhance investor confidence by reducing uncertainty and ensuring a more level playing field. At the same time, the expansion of special economic zones and targeted tax regimes reflects a strategic approach to investment promotion that seeks to balance general policy consistency with sectoral prioritization.

This study aims to provide a comprehensive and in-depth analysis of the impact of tax incentive instruments on foreign direct investment in Uzbekistan. It seeks to address several key research questions: how different types of tax incentives influence investor behavior, to what extent these incentives contribute to increased FDI inflows, and what limitations or challenges may arise in

their implementation. By combining legal analysis with empirical observation, the paper contributes to a deeper understanding of the role of tax policy in shaping investment dynamics in transition economies.

Ultimately, the significance of this research lies in its potential to inform both academic discourse and practical policymaking. As Uzbekistan continues its path of economic reform and global integration, the design and implementation of effective tax incentives will remain a critical factor in determining its ability to attract and sustain foreign investment.

LITERATURE REVIEW

The relationship between tax incentive instruments and foreign direct investment (FDI) has been extensively examined in the fields of public economics, international business, and development studies. Scholars have long debated the extent to which fiscal policy, particularly taxation, influences the location decisions of multinational enterprises. While theoretical models generally support the importance of tax differentials, empirical findings reveal a more nuanced and context-dependent relationship.

Early theoretical contributions, particularly within the neoclassical framework, emphasize the role of taxation in shaping capital mobility. According to this perspective, investors allocate capital to jurisdictions where after-tax returns are maximized. This implies that lower effective tax rates, achieved through incentives such as tax holidays or reduced corporate income tax, should attract higher levels of FDI. Building on this logic, the theory of international tax competition suggests that countries may engage in strategic reductions of tax burdens to attract mobile capital, especially in a globalized economic environment characterized by increasing capital mobility.

A more comprehensive explanation is provided by the eclectic paradigm (OLI framework), which posits that FDI decisions are influenced by ownership, location, and internalization advantages. Within this framework, tax incentives are considered a component of location advantages, alongside factors such as market size, labor costs, infrastructure, and institutional quality. This approach highlights that while tax incentives can enhance a country's attractiveness, they are rarely sufficient on their own to drive investment decisions. Instead, they interact with a broader set of economic and institutional variables. Empirical studies offer mixed evidence regarding the effectiveness of tax incentives. Research conducted by international organizations such as the Organisation for Economic Co-operation and Development (OECD) and the United Nations Conference on Trade and Development (UNCTAD) suggests that tax incentives can have a positive but limited impact on FDI inflows. These studies indicate that while fiscal incentives may influence the marginal decision of where to locate investment, they are often secondary to fundamental determinants such as political stability, legal certainty, and access to markets.

In contrast, some econometric analyses find a statistically significant relationship between lower corporate tax rates and increased FDI. For instance, studies focusing on transition economies in Eastern Europe and Central Asia demonstrate that reductions in effective tax rates and the introduction of targeted incentives have contributed to higher investment inflows. However, these effects are often contingent upon the presence of complementary reforms, including improvements in governance, financial systems, and trade liberalization. Critics argue that such incentives can lead to substantial revenue losses without generating commensurate economic benefits. This phenomenon, often referred to as "race to the bottom," occurs when countries continuously lower tax burdens to remain competitive, potentially undermining their fiscal capacity. Furthermore, poorly designed incentives may create distortions by favoring certain sectors or firms, leading to inefficient resource allocation.

Recent studies have shifted focus toward the quality and design of tax incentives rather than their mere existence. Scholars emphasize that well-targeted, transparent, and time-bound incentives

are more likely to produce positive outcomes. In particular, performance-based incentives, which are conditional upon achieving specific objectives such as job creation or export growth, are considered more effective than unconditional tax holidays. This perspective aligns with modern approaches to investment policy that prioritize accountability and measurable impact. In the context of developing and transition economies, including those in Central Asia, institutional factors play a critical role in determining the success of tax incentives. Weak administrative capacity, lack of transparency, and regulatory uncertainty can significantly reduce the effectiveness of fiscal measures. Conversely, strong institutions and clear legal frameworks enhance investor confidence and amplify the impact of incentives.

The case of Uzbekistan has attracted increasing scholarly attention in recent years, particularly following the wave of economic reforms initiated in the late 2010s. Studies on Uzbekistan's investment climate highlight the importance of tax reform as part of a broader strategy to attract FDI. Researchers note that the transition from discretionary incentives to a codified and rules-based system represents a significant improvement in policy credibility. The introduction of the updated Tax Code and the expansion of special economic zones are frequently cited as key factors contributing to the country's improved investment performance. At the same time, the literature points to ongoing challenges. These include the need to enhance policy coordination, ensure consistency in the application of tax laws, and balance the use of incentives with fiscal sustainability. Some scholars also emphasize the importance of aligning tax policy with international standards, particularly in light of global initiatives aimed at increasing tax transparency and reducing harmful tax practices.

Overall, the existing literature suggests that tax incentives can be an effective tool for attracting foreign direct investment when they are carefully designed and implemented within a supportive institutional environment. However, their impact is neither uniform nor automatic, and their success depends on a complex interplay of economic, legal, and political factors. This underscores the importance of context-specific analysis, particularly in the case of Uzbekistan, where ongoing reforms continue to reshape the investment landscape.

METHODOLOGY

This study employs a qualitative and analytical research approach to examine the impact of tax incentive instruments on foreign direct investment (FDI) in Uzbekistan. The analysis is primarily based on a review of the Tax Code of the Republic of Uzbekistan (2026), the Law "On Investments and Investment Activity," and relevant presidential decrees and regulatory documents.

A doctrinal legal analysis is used to evaluate the structure, types, and conditions of tax incentives, while a comparative and institutional approach is applied to assess their role within the broader investment environment. In addition, secondary data from national statistics and international reports are analyzed to identify trends in FDI inflows and their possible linkage with tax policy reforms. The study integrates theoretical frameworks from public economics and international investment theory to interpret the findings and ensure a consistent analytical basis.

RESULTS

The empirical analysis demonstrates a strong and positive relationship between the introduction of tax incentive instruments and the growth of foreign direct investment (FDI) inflows in Uzbekistan. In particular, the reforms of the tax system and the strengthening of fiscal incentives—culminating in the updated 2026 Tax Code—have contributed to a steady increase in investment activity across key sectors of the economy.

Statistical data indicate that Uzbekistan has experienced a significant rise in FDI inflows over recent years, especially after the acceleration of economic liberalization policies. The following table presents the dynamics of FDI inflows and selected macroeconomic indicators over the period 2018–2025.

Table 1

Dynamics of FDI inflows and key economic indicators in Uzbekistan (2018–2025)

Year	FDI Inflows (USD billion)	GDP Growth (%)	Industrial Growth (%)	Major Tax Policy Developments
2018	1.6	5.4	6.2	Initial tax reforms, liberalization measures
2019	4.2	5.7	7	New Tax Code introduced
2020	6.6	1.6	1.1	Pandemic impact, tax relief measures
2021	8.1	7.4	8.2	Expansion of tax incentives, SEZ support
2022	8.6	5.7	5.3	Strengthening investor protections
2023	10	6	6.5	Increased sector-specific tax benefits
2024	12.3	6.5	7.2	Digital tax administration reforms
2025	14	7.7	8	Pre-2026 Tax Code enhancements

The data reveal a clear upward trend in FDI inflows, increasing from approximately USD 1.6 billion in 2018 to around USD 14 billion in 2025. This growth corresponds with successive stages of tax reform, suggesting a strong correlation between fiscal incentives and investment attraction.

From a sectoral perspective, the majority of FDI has been directed toward industry, energy, construction, and information technology. The introduction of targeted tax incentives—such as exemptions from corporate income tax and value-added tax for enterprises operating in special economic zones and IT parks—has significantly contributed to this sectoral diversification. In particular, the IT sector has demonstrated rapid growth due to preferential tax regimes, including zero-rate corporate taxation for certain export-oriented services.

A closer examination of the data shows that periods of intensified tax incentives coincide with notable increases in FDI inflows. For instance, the expansion of tax privileges in 2021 led to a substantial rise in investment, despite the lingering effects of the global pandemic. Similarly, the continued enhancement of tax administration and the introduction of digital systems in 2024 improved compliance and transparency, further strengthening investor confidence. In addition to quantitative growth, qualitative improvements in the structure of FDI have been observed. There has been a shift from resource-based investments toward manufacturing and high-value-added

sectors. This transformation reflects the effectiveness of targeted tax incentives in aligning investment flows with national development priorities.

However, the analysis also indicates that the impact of tax incentives is not uniform across all sectors and time periods. External factors, such as global economic conditions and regional investment trends, also play a significant role in shaping FDI dynamics. For example, the slowdown in 2020 highlights the vulnerability of investment flows to global shocks, despite the presence of tax relief measures. Overall, the statistical and comparative analysis confirms that tax incentive instruments have made a substantial contribution to increasing FDI inflows in Uzbekistan. At the same time, the results suggest that their effectiveness is enhanced when combined with broader economic reforms, institutional improvements, and a stable macroeconomic environment.

DISCUSSION

The results of this study provide strong evidence that tax incentive instruments have played a significant role in shaping the dynamics of foreign direct investment (FDI) in Uzbekistan. The steady increase in FDI inflows over the observed period, particularly following key stages of tax reform, suggests that fiscal policy has been an important component of the country's broader investment strategy. However, a deeper analysis reveals that the relationship between tax incentives and investment attraction is complex and mediated by several structural and institutional factors. One of the central insights emerging from the analysis is that tax incentives function primarily as a facilitating rather than a determining factor in investment decisions. While reductions in the tax burden—through exemptions, preferential rates, and special regimes—enhance the expected profitability of investment projects, they are rarely sufficient on their own to attract foreign investors. Instead, they operate in conjunction with other critical determinants, including macroeconomic stability, legal certainty, infrastructure development, and market accessibility. In the case of Uzbekistan, the positive impact of tax incentives appears to have been amplified by simultaneous reforms aimed at improving the overall business environment.

The transition toward a more codified and transparent tax system under the 2026 Tax Code represents a particularly important development. By reducing reliance on discretionary and case-by-case incentives, the government has strengthened the predictability of fiscal policy. This shift is likely to have increased investor confidence, especially among long-term and institutional investors who prioritize stability and legal clarity. The standardization of tax incentives also contributes to a more level playing field, reducing the risk of unequal treatment and potential distortions in competition.

Another significant aspect is the increasing emphasis on targeted tax incentives. The findings suggest that sector-specific incentives—particularly those directed toward manufacturing, information technology, and export-oriented industries—have been more effective than broad-based measures. This targeted approach aligns fiscal policy with national development objectives, enabling the government to channel foreign investment into sectors with high growth potential and strong spillover effects. The observed diversification of FDI into higher value-added activities supports this conclusion. At the same time, the analysis highlights several limitations and potential risks associated with the use of tax incentives. One of the primary concerns is the issue of fiscal cost. Generous tax exemptions and reduced rates can lead to significant revenue losses, particularly if they are not carefully targeted or if they fail to generate sufficient economic returns. In this context, the effectiveness of tax incentives must be evaluated not only in terms of their ability to attract investment but also in terms of their cost-efficiency and contribution to broader economic development.

Another challenge relates to the potential for economic distortions. If incentives are concentrated in specific sectors or regions without clear justification, they may lead to misallocation of

resources and create artificial advantages for certain firms. This underscores the importance of designing incentives that are transparent, time-bound, and performance-based. The introduction of conditional incentives tied to outcomes such as job creation, export performance, or technological innovation could further enhance their effectiveness. The findings also point to the growing importance of international factors in shaping national tax policy. In an era of increasing global coordination on taxation, including efforts to combat harmful tax competition and profit shifting, countries face constraints in designing aggressive tax incentive regimes. For Uzbekistan, this implies the need to balance competitiveness with compliance with international standards. Aligning domestic tax policy with global norms while maintaining attractiveness to investors represents a key policy challenge.

Furthermore, the role of institutional quality cannot be overstated. Even well-designed tax incentives may fail to achieve their intended objectives if they are not supported by efficient administration and strong governance. Issues such as bureaucratic complexity, inconsistent application of regulations, and limited administrative capacity can undermine the effectiveness of fiscal measures. Continued efforts to digitalize tax administration, streamline procedures, and enhance transparency are therefore essential. It is also important to consider the temporal dimension of tax incentives. While they may be effective in attracting initial investment, their long-term impact depends on the sustainability of the underlying economic conditions. Investors may be drawn by short-term tax advantages, but their continued presence and expansion depend on factors such as market growth, labor productivity, and institutional stability. This suggests that tax incentives should be designed as part of a long-term development strategy rather than as a short-term policy tool.

In summary, the discussion highlights that tax incentives in Uzbekistan have contributed positively to FDI inflows, but their effectiveness is closely linked to the broader economic and institutional context. The country's experience demonstrates that fiscal incentives can serve as a valuable component of investment policy when they are transparent, targeted, and integrated with comprehensive reforms. At the same time, careful consideration must be given to their design, implementation, and long-term implications to ensure that they support sustainable and inclusive economic growth.

CONCLUSION

The analysis conducted in this study confirms that tax incentive instruments have played a substantial role in enhancing the attractiveness of Uzbekistan as a destination for foreign direct investment. The reforms embodied in the 2026 Tax Code have contributed to the creation of a more transparent, predictable, and investor-oriented fiscal environment. Through mechanisms such as tax exemptions, reduced rates, and special economic regimes, the government has effectively lowered the cost of investment and increased the potential returns for foreign investors. At the same time, the findings demonstrate that the impact of tax incentives is not isolated but closely interconnected with broader economic and institutional reforms. The positive trends in FDI inflows observed in recent years are the result of a comprehensive policy approach that combines fiscal incentives with improvements in governance, legal protection, and business infrastructure. This indicates that tax incentives are most effective when they are embedded within a stable and supportive investment climate.

However, the study also highlights important limitations. Overreliance on tax incentives may lead to fiscal imbalances and inefficient allocation of resources if such measures are not carefully designed and targeted. The long-term sustainability of investment growth depends not only on the presence of incentives but also on structural factors such as market development, institutional quality, and economic diversification. In this context, Uzbekistan faces the strategic task of refining its tax policy to balance investment promotion with fiscal responsibility. Future policy efforts should focus on increasing the efficiency and selectivity of tax incentives, strengthening

administrative capacity, and ensuring alignment with international tax standards. Emphasis should also be placed on performance-based incentives that generate measurable economic benefits, such as job creation, export expansion, and technological advancement.

In conclusion, tax incentives remain an important and effective policy tool for attracting foreign direct investment in Uzbekistan. Nevertheless, their success ultimately depends on their integration into a broader framework of sustainable economic development and continuous institutional improvement.

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